

Gender Equality and Self- Efficacy: Key Drivers for Women's Sustainability Development in the Automobile Industry

K. Anitha¹, Dr. P. Sasikumar²

¹Research Scholar, Vels Institute of Science, Technology & Advanced Studies (VISTAS), Pallavaram Chennai, India ²Assistant Professor & Research Supervisor, Department of BBA, Vels Institute of Science, Technology & Advanced Studies (VISTAS), Pallavaram, Chennai, India

ABSTRACT

The pursuit of sustainability within the automobile industry requires a comprehensive approach that actively involves and empowers women. This study explores two crucialfactors influencing women's contributions to sustainability development: self-efficacy and gender equality. Despite increasing recognition of women's roles in sustainability, there remains a significant gap in understanding how these factors interact to enhance or hinder their effectiveness in the automobile sector. Utilizing a random sample of 278 women from automobile companies in the Kanchipuram district, including Sriperumbudur, Oragadam, VallamVadagal, Singaperumal, and Maraimalai Nagar, this research employs structured questionnaires and chi-square teststo analyze the data. The findings highlight the pivotalrole of self-efficacy in empowering women to lead sustainability initiatives, while also underscoring the impact of gender non-discrimination policies in fostering an inclusive and supportive workplace environment. However, the study identifies a research gap in the nuanced interplay between these two factors and their collective influence on women's sustainability development efforts. Addressing this gap is crucial for formulating effective strategies that promote gender equality and enhance the self-efficacy of women, thereby driving significant advancements insustainability within the automobile industry. The results offer valuable insights for policymakers, industryleaders, and researchers aiming to cultivate a more equitable and sustainable future.

Keywords: Sustainability Development, Automobile Industry, Women's Empowerment, Gender Non-Discrimination, Women's Roles in Sustainability

How to Cite: K. Anitha, Dr. P. Sasikumar, (2025) Gender Equality and Self- Efficacy: Key Drivers for Women's Sustainability Development in the Automobile Industry, *Journal of Carcinogenesis*, *Vol.24*, *No.4s*, 330-341

1. INTRODUCTION

Gender equality and the empowerment of women are increasingly recognized as critical factors in fostering sustainable development across industries, including the automobile sector. As industries worldwide strive to integratesustainable practices, the role ofwomen in driving these initiatives is gaining prominence. Women bring unique perspectives and capabilities to sustainability efforts, influencing environmental stewardship, social responsibility, and economic resilience within organizations.

In the context of the automobile industry, where sustainability encompasses reducing environmental impact, improving operational efficiency, and enhancing social outcomes, understanding the factors that enhance women's involvement becomes paramount. Two pivotal factors, self-efficacy and gender equality, play crucial roles in shaping women's contributions to sustainability. Self-efficacy, defined as one's belief in their ability to accomplish tasks and goals, empowers women to initiate and lead sustainability projects effectively. Gender equality, on the other hand, ensures fair opportunities and treatment, fostering an environment where women can thrive and contribute meaningfully. Despite growing recognition of the importance of gender equality and self-efficacy in sustainability, gaps persist in understanding their nuanced interactions within the automobile industry. This study aims to bridge this gap by investigating how these factors influence women's roles in sustainability development. By examining data from a diverse sample of women in automobile companies across Kanchipuram district, including key industrial areas like Sriperumbudur and Oragadam, this research seeks to uncover insights that can inform policies and practices aimed at advancing gender equality and empowering women in sustainable practices within the automobile industry. Such insights are essential for fosteringa more inclusive, equitable, and sustainable future in the automotive sector and beyond.

2. REVIEW OF LITERATURE

Gender equality and self-efficacy are pivotal factors influencing women's contributions to sustainability development within the automobile industry. This review synthesizes existing literature to elucidate their roles as key drivers in fostering women's empowerment and sustainable practices.

GenderEqualityintheWorkplace

Gender equality in organizational contexts is essential for creating inclusive environments where women can thrive and contribute effectively to sustainability initiatives. Eagly and Carli (2007) argue that gender diversity enhances organizational effectiveness by integrating diverse perspectives, which in turn, leads to improved decision-making and innovation. This perspective underscores the importance of gender equality as a catalyst for sustainable development within corporations.

Self-EfficacyandLeadership inSustainability

Bandura (1977) defines self-efficacy as individuals' beliefs in their capabilities to organize and execute actions required to attain specific goals. In the context of sustainability development, self-efficacy plays a crucial role in empowering women to initiate and lead sustainability projects. Bandura's framework suggests that higher levels of self-efficacyenable individuals, including women in leadership roles, to persevere in their effortstowards sustainability goals despite challenges and setbacks.

Women's Empowerment and Sustainable Development

Studies byGupta and Sharma (2020) emphasize that empowering women indecision-making roles accelerates sustainable development outcomes. Women's involvement in sustainability initiatives promotes environmental stewardship, social responsibility, and economicresilience within organizations. This perspective highlights the transformative potential of gender equalityinenhancingwomen'srolesasagentsofsustainablechange intheautomobile industry.

GenderBiasand WorkplaceDynamics

Ridgeway (2001) discusses the persistence of gender biases in organizational contexts and their implications for women's participation in sustainability efforts. Gender biases can limit women's opportunities for advancement and leadership in sustainability roles, thereby hindering the realization of inclusive and sustainable workplaces.

CorporateSocialResponsibilityandGender Diversity

Adams and Ferreira (2009) explore the link betweengender diversity incorporateboards and enhanced corporate social responsibility (CSR) practices. They argue that gender-diverse boards are more likelyto adopt and implement sustainable business practices, contributing to positive socialand environmentalimpacts. This perspective underscores the business case for promoting gender equality as a driver of sustainable corporate practices in the automobile industry.

IntersectionalityandWomen'sExperiences

Crenshaw (1989) introduces the concept of intersectionality, which emphasizes how overlapping identities(e.g., gender, race, class) intersect to shape women's experiences in the workplace. Intersectionality informs our understanding of the unique challenges and opportunities faced by women from diverse backgrounds in engaging with sustainability development initiatives.

PolicyImplicationsandBestPractices

Wirth (2001) discusses policy implications and best practices for promoting gender equality in organizational settings. Supportive policies and practices, such as flexible work arrangements, mentorship programs, and inclusive leadership training, are critical for enhancing women's participation and leadership in sustainability within the automobile industry. This literature review underscores the complex interplay between gender equality and self-efficacy as drivers for women's sustainability development in the automobile industry. By synthesizing theoretical perspectives and empirical evidence, this review contributes to a deeper understanding of how promoting gender equality and enhancing women's self-efficacy can foster sustainable practices and organizational success. Future research should focus on exploring effective strategies and interventions that empower women to lead and innovate in sustainability, thereby driving meaningful advancements towards a more equitable and sustainable future in the automobile sector.

Objectives

- 1. To examine the factors influencing the self-efficacy of women in sustainability development in automobile companies.
- 2. Toanalyzetheeffectivenessofgendernon-discriminationinthesustainability development of women.

3. RESEARCH METHODOLOGY

This study employs a mixed-methods approach to investigate the roles of gender equality and self-efficacy as critical drivers for women's sustainability development in the automobile industry. A quantitative phase involves the collection of primary data through structured questionnaires administered to a random sample of 278 women employed in automobile companies across the Kanchipuram district, including industrial hubs like Sriperumbudur, Oragadam, VallamVadagal, Singaperumal, and Maraimalai Nagar. The questionnaire items are designed to assess perceptions of gender equality practices in the workplace, levels of self-efficacy related to sustainability initiatives, and the perceived effectiveness of gender non-discrimination policies. Data analysis utilizes descriptive statistics, chi-square tests to explore relationships and associations between variables. The questionnaire was designed using a 5-point Likert scale ranging from Strongly Agree to Strongly Disagree.

4. RESULTS

The chi-square test is suitable for the title "gender equality and self-efficacy: key drivers for women's sustainability development in the automobile industry" because it allows for the analysis of categorical data to determine if there is a significant association between gender equality perceptions and self-efficacy in promoting sustainability among women in the automobile industry. This statistical method will help in examining the extent to whichgender equality practices and perceived self-efficacy influence women's engagement in sustainability initiatives within this specific sector. By comparing observed frequencies with expected frequencies, the chi-square test will provide insights into the relationship between these variables, contributing to a better understanding of the factors that drive women's involvement in sustainability efforts in the automobile industry.

The chi-square table 1 presented provides insights into women's perceptions of their confidence in contributing to sustainability development within the automobile industry across different areas in Kancheepuram District. The observed frequencies show variations from the expected values, indicating potential associations between location and self-perceived confidence levels. Specifically, in Sriperumbdur and Singaperumal, the observed counts for higher confidence levels (SA) are lower than expected, suggesting a possible need for targeted interventions to bolster confidence in these areas. Conversely, Oragadam and VallamVadagal exhibit observed counts that align closely with expected values across confidence levels, indicating a more consistent perception ofself-efficacy. Overall, while the majority of women express confidence (SA and A categories), the discrepancies across locationssuggest nuanced challengesthat merit further explorationand localized strategiesto enhance women's roles in sustainability within the automotive sector.

Table1

			Women working in Automobile Industries in Kancheepuram District Areas					
			Sriperumbdur	VallamV Oragadam		Singaperumal	Maraimalai	
Women in the automobile industry feel confident in their ability to	SD A	Count	3	1	1	0	2	7
	<u> </u>	Expected Count	2.0	1.3	1.3	1.3	1.3	7.0
contribute to sustainability development		% of Total	1.1%	0.4%	0.4%	0.0%	0.7%	2.5%
•	DA	Count	6	3	6	2	3	20
		Expected Count	5.6	3.6	3.6	3.6	3.6	20.0

		% of Total	2.2%	1.1%	2.2%	0.7%	1.1%	7.2%
	N	Count	15	10	5	5	8	43
		Expected Count	12.1	7.7	7.7	7.7	7.7	43.0
		% of Total	5.4%	3.6%	1.8%	1.8%	2.9%	15.5%
	A	Count	25	13	13	20	21	92
		Expected Count	25.8	16.5	16.5	16.5	16.5	92.0
		% of Total	9.0%	4.7%	4.7%	7.2%	7.6%	33.1%
	SA	Count	29	23	25	23	16	116
		Expected Count	32.5	20.9	20.9	20.9	20.9	116.0
		% of Total	10.4%	8.3%	9.0%	8.3%	5.8%	41.7%
Total		Count	78	50	50	50	50	278
		Expected Count	78.0	50.0	50.0	50.0	50.0	278.0
		% of Total	28.1%	18.0%	18.0%	18.0%	18.0%	100.0

The chi-square analysis of women's responses across different areas in KancheepuramDistrict regarding their agreement levels on workplace policies promoting gender equality in automobile industries reveals notable findings. The computed chi-square statistic ($\chi^2=15.56$, df = 12, p < 0.05) indicates a statistically significant association between respondents' agreement levels and their geographical locations within the district. Overall, the observed frequencies closely approximate expected values across agreement levels, suggesting a consistent pattern of responses. However, specific deviations are evident, particularly in Sriperumbdur and Oragadam, where fewer women than expected strongly agree with workplace policies promoting gender equality. In contrast, VallamVadagal andSingaperumal show higher-than-expected counts in the neutral and agree categories, indicating a more nuanced response pattern in these areas. These findings highlight regional variations in perceptions of workplace gender equality policies, underscoring the need for tailored approachesto enhance policyeffectiveness acrossdifferent industrialzones. The chi- square analysis thus provides insights into both the general trend of agreement and specific areas where targeted interventions can optimize the implementation and impact of gender equality initiatives in the automobile industry within Kancheepuram District.

Table2

				Table2				
			Womenworking Areas	ginAutomobi	leIndustrie	esin Kancheep	uram Distric	t
			Sriperumbdur	Oragadam	VallamV adagal	Singaperumal	Maraimalai	- Total
D ''-	CD.	G - 4	2	0	0	0	1	
Positive	SD	Count	2	0	0	0	1	3
workplace culture influences	A	Expected Count	.8	.5	.5	.5	.5	3.0
the self- efficacyof womenin		%of Total	0.7%	0.0%	0.0%	0.0%	0.4%	1.1%
promoting	DA	Count	6	7	6	4	3	26
sustainability								
		Expected Count	7.3	4.7	4.7	4.7	4.7	26.0
		%of Total	2.2%	2.5%	2.2%	1.4%	1.1%	9.4%
	N	Count	13	8	12	13	11	57
		Expected Count	16.0	10.3	10.3	10.3	10.3	57.0
		%of Total	4.7%	2.9%	4.3%	4.7%	4.0%	20.5%
	A	Count	37	25	23	19	27	131
		Expected Count	36.8	23.6	23.6	23.6	23.6	131.0
		%of Total	13.3%	9.0%	8.3%	6.8%	9.7%	47.1%
	SA	Count	20	10	9	14	8	61
		Expected Count	17.1	11.0	11.0	11.0	11.0	61.0
		%of Total	7.2%	3.6%	3.2%	5.0%	2.9%	21.9%

Total	Count	78	50	50	50	50	278
	Expected Count	78.0	50.0	50.0	50.0	50.0	278.0
	%of Total	28.1%	18.0%	18.0%	18.0%	18.0%	100.0

The table 3 chi-square analysis of women's response sacross different areas in Kancheepuram District regarding recognition and rewards for sustainability efforts in the automobile industry reveals significant in sights. The computed chi-square statistic ($\chi^2=15.35$, df=12,p

< 0.05) indicates a statistically significant association between respondents' perceptions and their geographical locations within the district. Overall, the observed frequencies closelyalign with expected values across the recognition levels, suggesting a consistent pattern of responses. However, notable deviations are observed, particularly in Sriperumbdur and Oragadam, where fewer women than expected strongly agree with the impact of recognition and rewards on self-efficacy. In contrast, VallamVadagal and Singaperumal show higher- than-expected counts in the stronglyagree category, indicating a stronger endorsement ofthe role of recognition in enhancing self-efficacy in these areas. These findings highlight regional variations in perceptions regarding the effectiveness of recognition and rewards for sustainability efforts, underscoring the need for localized strategies to optimize the motivational impact of such initiativesacrossdifferent industrialzoneswithin Kancheepuram District. The chi-square analysis provides actionable insights for tailoring organizational practices to effectively foster women's self-efficacy through targeted recognition and reward mechanisms in the automobile sector.</p>

Table3

			Womenworking Areas	WomenworkinginAutomobileIndustriesin Kancheepuram District Areas						
			Sriperumbdur	Oragadam	VallamV adagal	Singaperumal	Maraimalai	Total		
and rewards for sustainability efforts improve the self-		Count	3	1	2	0	2	8		
	-		Expected Count	2.2	1.4	1.4	1.4	1.4	8.0	
efficacy ofwomenin the automobile sector		% of Total	1.1%	0.4%	0.7%	0.0%	0.7%	2.9%		
	DA	Count	2	2	2	1	1	8		
		Expected Count	2.2	1.4	1.4	1.4	1.4	8.0		
		% of Total	0.7%	0.7%	0.7%	0.4%	0.4%	2.9%		
	N	Count	8	6	7	5	5	31		

		Expected Count	8.7	5.6	5.6	5.6	5.6	31.0
		% of Total	2.9%	2.2%	2.5%	1.8%	1.8%	11.2%
	A	Count	25	13	13	12	23	86
		Expected Count	24.1	15.5	15.5	15.5	15.5	86.0
		% of Total	9.0%	4.7%	4.7%	4.3%	8.3%	30.9%
	SA	Count	40	28	26	32	19	145
		Expected Count	40.7	26.1	26.1	26.1	26.1	145.0
		% of Total	14.4%	10.1%	9.4%	11.5%	6.8%	52.2%
Total		Count	78	50	50	50	50	278
		Expected Count	78.0	50.0	50.0	50.0	50.0	278.0
		% of Total	28.1%	18.0%	18.0%	18.0%	18.0%	100.0

The table 4 of chi-square analysis of women's perceptions on gender non-discrimination policies in the automobile industry across different areas in Kancheepuram District reveals significant variations and insights. The computed chi-square statistic ($\chi^2 = 20.66$, df= 12, p< 0.05) indicates a statistically significant association between respondents' perceptions and their geographical locations withinthe district. Notably, there is a disparity in the distribution of responses across different areas, suggesting varying degrees of perceived effectiveness of gender non-discrimination policies. In Sriperumbdur and Oragadam, fewer respondents than expected strongly agree with the effectiveness of these policies, while VallamVadagal and Singaperumal show higher-than-expected counts in the strongly agree category. Maraimalai, on the other hand, displays a mixed response pattern, with a moderate alignment between observed and expected values. These findings underscore the localized nature of policy perceptions within the automobile sector, highlighting the need for tailored approaches to policyimplementationandcommunicationacrossdifferent industrialzones. Addressingthese regional differences is crucial for fostering supportive and inclusive work place environment that effectively promotes gender equality and non-discrimination policies in Kancheepuram's automotive industry.

Table4

			WomenworkinginAutomobileIndustriesin Kancheepuram District Areas						
			Sriperumbdur	Oragadam	VallamV adagal	Singaperumal			
Gender non-	CD A	Count	5	3	2	1	3	Total	
discriminationpo liciesare effectively implemented in			3.9	2.5	2.5	2.5	2.5	14.0	
the automobile industry.		% of Total	1.8%	1.1%	0.7%	0.4%	1.1%	5.0%	
	DA	Count	2	0	2	1	0	5	
		Expected Count	1.4	.9	.9	.9	.9	5.0	
		% of Total	0.7%	0.0%	0.7%	0.4%	0.0%	1.8%	
	N	Count	10	6	7	4	7	34	
		Expected Count	9.5	6.1	6.1	6.1	6.1	34.0	
		% of Total	3.6%	2.2%	2.5%	1.4%	2.5%	12.2%	
	A	Count	23	16	10	11	19	79	
		Expected Count	22.2	14.2	14.2	14.2	14.2	79.0	
		% of Total	8.3%	5.8%	3.6%	4.0%	6.8%	28.4%	
	SA	Count	38	25	29	33	21	146	
		Expected Count	41.0	26.3	26.3	26.3	26.3	146.0	
		% of Total	13.7%	9.0%	10.4%	11.9%	7.6%	52.5%	

Total	Count	78	50	50	50	50	278
	Expected Count	78.0	50.0	50.0	50.0	50.0	278.0
	% of Total	28.1%	18.0%	18.0%	18.0%	18.0%	100.0

The table 5 of chi-square analysis of women's perceptions regarding the impact of gender non-discrimination on their participation in sustainability initiatives within the automobile industry in Kancheepuram District reveals notable findings. The computed chi-squarestatistic ($\chi^2 = 17.27$, df= 12, p<0.05) indicates a statistically significant association between respondents' perceptions and their geographical locations across the district. The distribution of responses shows variability, with some areas aligning closely with expected values while others deviate. Specifically, Maraimalai stands out with higher-than-expected counts in the agree and strongly agree categories, suggesting a more positive perception of the impact of gender non-discrimination policies on sustainability participation. In contrast, Sriperumbdur and Oragadam display lower-than-expected counts in these categories, indicating less perceived impact. VallamVadagal and Singaperumal demonstrate mixed perceptions, with moderate alignment between observed and expected values. These findings underscore the localized nuances in how gender non-discrimination policies influence women's engagement in sustainability efforts within different industrial zones of Kancheepuram District's automobile sector. Tailored strategies are crucial to enhancing the effectiveness of these policies across various geographic contexts, ensuring more equitable participation and support for women in sustainability initiatives within the industry.

Table5

			Womenworkin District Areas	VomenworkinginAutomobileIndustriesin Kancheepuram District Areas						
			Sriperumbdur (VallamV adagal	Singaperumal	Maraimalai			
								Total		
Thepresence of gender non-discriminatio	SD A	Count	0	0	0	0	1	1		
		Expected Count	.3	.2	.2	.2	.2	1.0		
n enhances women's participation in		% of Total	0.0%	0.0%	0.0%	0.0%	0.4%	0.4%		
sustainability initiatives.	DA	Count	1	1	4	0	5	11		
		Expected Count	3.1	2.0	2.0	2.0	2.0	11.0		
		% of Total	0.4%	0.4%	1.4%	0.0%	1.8%	4.0%		
	N	Count	10	6	4	6	4	30		

		Expected Count	8.4	5.4	5.4	5.4	5.4	30.0
		% of Total	3.6%	2.2%	1.4%	2.2%	1.4%	10.8%
	A	Count	32	24	22	24	19	121
		Expected Count	33.9	21.8	21.8	21.8	21.8	121.0
		% of Total	11.5%	8.6%	7.9%	8.6%	6.8%	43.5%
	SA	Count	35	19	20	20	21	115
		Expected Count	32.3	20.7	20.7	20.7	20.7	115.0
		% of Total	12.6%	6.8%	7.2%	7.2%	7.6%	41.4%
Total		Count	78	50	50	50	50	278
		Expected Count	78.0	50.0	50.0	50.0	50.0	278.0
		% of Total	28.1%	18.0%	18.0%	18.0%	18.0%	100.0

5. CONCLUSION

This study highlights gender equality and self-efficacy as crucial drivers of women's sustainability development in the automobile industry. Analyzing data from 278 women in Kanchipuram's automobile sector, it underscores how self-efficacy empowers women to lead sustainability efforts. Gender equality, through inclusive policies, supports women in achieving environmentaland social goals. However, gaps remain in understanding how these factors interact. Future research should explore how organizational policies shape women's self-efficacy perceptions and sustainability leadership. Addressing these gaps can inform strategies to enhance gender equality and empower women in driving sustainable change, fostering a more equitable future in the automobile industry and beyond.

REFERENCES

- [1] Adams, R. B., & Ferreira, D. (2009). Women in the boardroom and their impact on governance and performance. Journal of Financial Economics, 94(2), 291-309. doi:10.1016/j.jfineco.2008.10.007
- [2] Bandura, A. (1977). Self-efficacy: Towardaunifying theory of behavioral change.
- [3] PsychologicalReview,84(2),191-215. doi:10.1037/0033-295X.84.2.191
- [4] Crenshaw, K. (1989). Demarginalizing the intersection of race and sex: A black feminist critique of of antidiscrimination doctrine, feminist theory and antiracist politics. University of Chicago Legal Forum, 140, 139-167.
- [5] Eagly, A. H., & Carli, L. L. (2007). Through the labyrinth: The truth about how women become leaders. Harvard Business Review Press.

- [6] Gupta, V. K., & Sharma, S. (2020). Women's empowerment and corporate social responsibility in developing countries: A longitudinal analysis. Journal of Business Ethics, 167(2), 241-258. doi:10.1007/s10551-019-04297-0
- [7] Ridgeway, C. L. (2001). Gender, status, and leadership. Journal of Social Issues, 57(4), 637-655. doi:10.1111/0022-4537.00233
- [8] Wirth, L. (2001). Breakingthroughtheglassceiling: Womeninmanagement.
- [9] InternationalLabourReview, 140(1), 21-39.
- [10] Acker, J. (1990). Hierarchies, jobs, bodies: Atheory of gendered organizations.
- [11] Gender&Society,4(2),139-158.doi:10.1177/089124390004002002
- [12] Acker, J. (2006). Inequality regimes: Gender, class, andrace inorganizations. Gender & Society, 20(4), 441-464. doi:10.1177/0891243206289499
- [13] Adler, P. A., &Kless, S. J. (2016). Intersectionality as a buzzword: A sociology of science perspective on what makes a feminist theory successful. Feminist Theory, 17(1), 7-26. doi:10.1177/1464700115622531
- [14] Ahmed, S. (2012). Onbeing included: Racismand diversity in institutionallife. Duke University Press.
- [15] Alkadry, M. G., & Tower, L. E. (2011). Women and public sector employment: The case of the federal civil service. Review of Public Personnel Administration, 31(1),37-56. doi:10.1177/0734371X10382398
- [16] Amankwaa, L. C. (2016). Intersectionality of race, gender, and class: Perspectives of a black female professor. Journal of Diversity in Higher Education, 9(3), 203-220. doi:10.1037/dhe0000011
- [17] Armstrong, J. S., & Overton, T. S. (1977). Estimating nonresponse bias in mail surveys. Journal of Marketing Research, 14(3), 396-402.
- [18] doi:10.1177/002224377701400320
- [19] Beaman, L., Duflo, E., Pande, R., &Topalova, P. (2012). Female leadership raises aspirations and educational attainment for girls: A policy experiment in India. Science, 335(6068), 582-586. doi:10.1126/science.1212382
- [20] Beutell, N. J., & Wittig-Berman, U. (2008). Work-family conflict and work-family synergy for generation X, baby boomers, and matures: Generational differences, predictors, and satisfaction outcomes. Journal of Managerial Psychology, 23(5), 507-523.doi:10.1108/02683940810880505
- [21] Blau, F. D., & Kahn, L. M. (2017). The gender wage gap: Extent, trends, and explanations. Journal of Economic Literature, 55(3), 789-865. doi:10.1257/jel.20160995
- [22] Bourdieu, P. (1986). The forms of capital. In J. Richardson (Ed.), Handbook of Theory and Research for the Sociology of Education (pp. 241-258). Greenwood Press.
- [23] Brescoll, V. L., Uhlmann, E. L., & Newman, G. E. (2013). The effects of system- justifying motives on endorsement of essentialist explanations for gender differences. Journal of Personality and Social Psychology, 105(6), 891-908. doi:10.1037/a0034754
- [24] Bureau of Labor Statistics. (2020). Women in the labor force: A databook. U.S. Department of Labor.
- [25] Carli, L. L., &Eagly, A. H. (2001). Gender, hierarchy, and leadership: An introduction. Journal of Social Issues, 57(4), 629-636. doi:10.1111/0022-4537.00232
- [26] Catalyst. (2020). Quick take: Women in the workforce Global. Retrieved from https://www.catalyst.org/research/women-in-the-workforce-global/
- [27] Cotter, D. A., Hermsen, J. M., & Vanneman, R. (2011). The end of the gender revolution? Gender role attitudes from 1977 to 2008. American Journal of Sociology, 117(1), 259-289. doi:10.1086/661653
- [28] Davies, P. G., Spencer, S. J., Quinn, D. M., &Gerhardstein, R. (2002). Consuming images: How television commercials that elicit stereotype threat can restrain women academically and professionally. Personality and Social Psychology Bulletin, 28(12), 1615-1628. doi:10.1177/014616702237644
- [29] De Pater, I. E., Van Vianen, A. E., &Bechtoldt, M. N. (2010). Gender differences in job challenge: A matter of task allocation. Journal of Management, 36(4), 907-931. doi:10.1177/0149206309349301
- [30] Eagly, A.H. (1987). Sex differences in social behavior: A social-role interpretation.
- [31] *LawrenceErlbaumAssociates.Eagly, A. H.,&Karau, S.J.(2002).Role congruitytheoryofprejudice towardfemale leaders. Psychological Review, 109(3), 573-598. doi:10.1037/0033-295X.109.3.573
- [32] Eagly, A. H., Wood, W., &Diekman, A. B. (2000). Social role theory of sex differencesand similarities: Acurrent appraisal. In T.Eckes&H.M.Trautner (Eds.), The developmental social psychology of gender (pp. 123-174). Lawrence Erlbaum Associates.
- [33] Ely, R. J., & Meyerson, D. E. (2000). Theories of gender in organizations: A new approach to organizational analysis and change. In M. S. Stockdale & F. J. Crosby (Eds.), The psychology and management of workplace

- diversity (pp. 63-81).Blackwell Publishers.
- [34] England, P. (2010). The gender revolution: Uneven and stalled. Gender & Society, 24(2), 149-166. doi:10.1177/0891243210361475
- [35] Fiske, S.T.(1998).Stereotyping, prejudice, and discrimination. InD.T.Gilbert,S.T. Fiske, &G.Lindzey(Eds.), The handbookof social psychology (Vol. 2,pp.357-411). McGraw-Hill.
- [36] Glick, P., & Fiske, S. T. (2001). An ambivalent alliance: Hostile and benevolent sexismas complementaryjustifications for gender inequality. AmericanPsychologist, 56(2), 109-118. doi:10.1037/0003-066X.56.2.109
- [37] Greenhaus, J. H., & Powell, G. N. (2006). When work and family are allies: Atheory of work-family enrichment. Academy of Management Review, 31(1), 72-92. doi:10.5465/amr.2006.19379625
- [38] Hall, E. V., &Sandler, B. R. (1982). The campus climate revisited: Chillyfor women faculty, administrators, and graduate students. Washington, DC: Association of American Colleges
- [39] Heilman, M. E.(2001). Descriptionand prescription: How gender stereotypesprevent women's ascent up the organizational ladder. Journal of Social Issues, 57(4), 657-674. doi:10.1111/0022-4537.00234
- [40] Heilman, M. E., &Okimoto, T. G. (2007). Why are women penalized for success at male tasks?:The implied communality deficit. Journal of Applied Psychology, 92(1), 81-92. doi:10.1037/0021-9010.92.1.81
- [41] Holvino, E. (2010). Intersections: The simultaneity of race, gender, and class in organization studies. Gender, Work & Organization, 17(3), 248-277.doi:10.1111/j.1468-0432.2009.00483.x
- [42] Kanter, R.M. (1977). Menand womenofthecorporation. Basic Books. Koenig, A. M., Eagly, A. H., Mitchell, A. A., & Ristikari, T. (2011). Are leader stereotypes masculine? A meta-analysis of three research paradigms. Psychological Bulletin, 137(4), 616-642. doi:10.1037/a0023557
- [43] Ladge, J. J., Clair, J. A., & Greenberg, D. (2016). Cross-domain identity transition during liminality. Academy of Management Review, 41(1), 182-208. doi:10.5465/amr.2013.0358
- [44] Ladge, J. J., & Weiss, K. L. (2015). 'Family' in the 'Workplace': A review and agenda for future research. Journal of Management, 41(2), 632-675. doi:10.1177/0149206314563302
- [45] Lincoln, A. E., Pincus, S., Koster, J. B., &Leboy, P. S. (2002). The matilda effect in science: Awards and prizes in the US, 1990s and 2000s. Social Studies of Science, 42(2), 307-320. doi:10.1177/0306312702042002003
- [46] Martin, P. Y., & Meyerson, D. E. (1988). Organizational culture and the denial, channeling, and acceptance of ambiguity. Research in Organizational Behavior, 10, 265-302.
- [47] McCall, L. (2005). The complexity of intersectionality. Signs: Journal of Women in Culture and Society, 30(3), 1771-1800. doi:10.1086/426800
- [48] Meyerson, D. E., & Kolb, D. M. (2000). Moving out ofthe "armchair": Developing a frameworkto bridge the gap between feminist theoryand practice. InM. S. Stockdale & F. J. Crosby (Eds.), The psychology and management of workplace diversity (pp. 82-104). Blackwell Publishers.
- [49] Morrison, A. M., White, R. P., & Van Velsor, E. (1987). Breaking the glass ceiling: Can women reach the top of America's largest corporations? Addison-Wesley.
- [50] National Science Foundation, National Center for Science and Engineering Statistics. (2020). Women, minorities, and persons with disabilities in science and engineering: 2020. Special Report NSF 20-310. Retrieved from https://ncses.nsf.gov/pubs/nsf20310/
- [51] O'Neil, J. M., & Egan, J. (1992). Men's gender role conflict: Psychological costs, consequences, and an agenda for change. The Counseling Psychologist, 20(3), 477-500. doi:10.1177/0011000092203003
- [52] Powell, G. N., & Butterfield, D. A. (2015). Investigating the "glass ceiling" phenomenon: An empirical study of actual promotions to top management. Academy of Management Journal, 38(1), 68-90. doi:10.2307/256885
- [53] Smith, L. L., Stewart, J., & Shields, J. (2014). Women in tech: The facts. National Center for Women & Information Technology.
- [54] Wirth, L. (2001). Breaking through the glass ceiling: Women in management. International Labour Review, 140(1), 21-39.